M.SC. INFORMATION TECHNOLOGY AND MANAGEMENT

S. No.	Subject	Maximum	Exam Hours
		Marks	
1	Management Principles	100	3
2	Data structures and algorithm using	100	3
3	Study of Novel	100	3
4	Literacy Criticism	100	3
5	Aspects of Language	100	3

Second Year

S. No.	Subject	Maximum	Exam Hours
		Marks	
6	Shakespeare	100	3
7	Fiction	100	3
8	Comparative Literature and Translation	100	3
9	Indian English Literature	100	3
10	American Novel	100	3

Paper - 1

MANAGEMENT PRINCIPLES

UNIT I

Basics of Management:

Definition of Management - Evolution of Management thought – Early & Modern Approaches - Management Vs. Administration – Management Science or Art.- Managers vs. Entrepreneurs-Managers vs. Leaders.

UNIT II

Planning:

Nature and Importance- steps in planning- types of plans- Planning premises – Objective-Characteristics and Hierarchy of objectives- Management by objectives- Management by Exception.

UNIT III

Organizing:

Nature of organizing- formal and informal organization-structure and process of organizing- authority and responsibility- Delegation of authority- Departmentation and its basis - Decision making-Styles of Decision Making.

UNIT IV

Staffing and Directing:

Staffing- purpose of staffing- recruitment and selection- training and developmentperformance appraisal- principles of direction- elements of direction- span of supervision-Motivation- Leadership – Communication.

UNIT V

Controlling:

Concept of Managerial Control - Nature of control - Needs for control - Significance and limitations of control - Types of control - Control process – Control techniques: Traditional and Modern Techniques.

Text Books:

- 1. Tripathi and Reedy "Principles of Management" TMH Edition II, 1994.
- 2. Hereld Koontz and Heinz weihrich "Essentials of Management" McGraw Hill Publishing House, Singapore International Edition, 1990

Reference:

- 1. L.M. Prasad, "Principles and Practice of Management" Sultan chand and sons Publishers
- 2. Joseph. L. Massie "Essentials of Management" Prentice Hall, 1985.
- 3. Stephen P Robbins and David A Decenzo "Fundamentals of Management", Pearson Education, Third Edition, 2000.
- 4. C.B.Gupta Management: Theory and Practice, Sultan chand and sons Publishers

Paper - 2

DATA STRUCTURES AND ALGORITHMS USING C AND C++

UNIT I

INTRODUCTION

Introduction - Linear Data Structure - Arrays - Lists - Stacks - Queues - Linked Lists - Implementation - Applications.

UNIT II

TREES

Trees - General and binary trees - Representation - Traversals - Threaded Binary Trees - Search trees - Balanced trees.

UNIT III

SORTING

Sorting - Insertion sort - Quick sort - Merge sort - Iterative Merge Sort - Recursive Merge Sort - Simple Merge Sort - Heap sort - Sorting on several keys - External sorting.

UNIT IV

GRAPHS

Graphs Representation - Traversal - Topological tables and files - Sorting - Applications -Representation - Marking techniques - Files - Sequential - Index sequential - Random access organization - Implementation.

UNIT V

ALGORITHM ANALYSIS AND DESIGN

Algorithms - Time and Space complexity - Sorting - Design techniques - Knapsack -Traveling salesman – Dynamic Programming – Greedy Algorithm – String Matching Algorithm.

Text Book

1. Jean Paul Tremblay, Paul G.Sorenson, "An Introduction to data structures with

Application", Tata McGraw Hill, 1995.

 "Computer Algorithms and Introduction to Design and Analysis", - Sara Base, Allen ran Gelda 2000 Pearson

References

- 1. Kruse R.L., Leung BP.Tondo C.L, "Data structures and program design in C", PHI, 1995.
- 2. Ellis Horowitz, Sahni & Dinesh Mehta, "Fundamental of data structures in C++", Galgotia, 1999.
- 3. Tanenbaum A.S, Langram Y., Augestein M.J,"Data structures using C", PHI, 1992
- 4. Horowitz, Sahni, S.Rajasekaran, "Computer Algorithms", Galgotia, 2000.

Paper - 3 SOFTWARE ENGINEERING

UNIT I

FORMAL SPECIFICATIONS

Models - Specification languages - Abstraction levels - Domain specification language.

UNIT II

SOFTWARE MEASUREMENT

Frame work - Process attributes - Effort, time and cost measurement - Cost estimation -Product attributes - Size - Control flow structure - Modularity - Complexity measures - Technical metrics.

UNIT III

SOFTWARE REUSABILITY

Reuse dimensions - Reuse of intermediate products - Reuse and the Software Life cycle - Reuse tools and techniques.

UNIT IV

TOOLS

Computer aided software Engineering - Project management tools - Analysis and design tools - Programming tools - Integration and testing tools.

UNIT V

SOFTWARE ENGINEERING STANDARDS

ISO - SET - Specification - Design - Programming - Testing

References:

1. Hans van Vilet, software Engineering Principles and Practice, John Wiley and Sons Ltd, 2000.

2. Roger Pressman, Software Engineering - A Practitioner Approach, 5th Edition, McGraw Hill, 2000.

3. Normal. E. Fenton, Software Metrics, Chapman and Hall, 1991.

- 4. J.B.Wordworth, Software Development with Hall, 1991.
- 5. J.B.Wordworth, Software Development with Z, Addison Wesley, 1992.

Paper – 4

ARTIFICIAL INTELLIGENCE AND NEURAL NETWORK

UNIT – I

Introduction – Problems, problem spaces and search – Heuristic search Techniques. Knowledge representation issues – Representing Knowledge using Rules – Symbolic Reasoning under uncertainty.

UNIT – II

Statistical Reasoning – Weak and Strong Slot – Filler structures – Game playing – Planning. Understanding – Natural Language Processing – Parallel and Distributed AL.

UNIT – III

Introduction – background – Knowledge based information processing – neural – neural information Processing – Hybrid intelligence – basic neuron model – network properties – node properties – system dynamics – inference and learning – classification model – association model – optimization model – self organizing models.

$\mathbf{UNIT} - \mathbf{IV}$

Learning – definition – supervised & unsupervised learning – statistical learning – neural network learning – back propagation – generalization – radial basis function – reinforcement learning – temporal difference – ART – Genetic algorithms – complex domains – expert systems heuristics – Hierarchical model – hybrid model – differentiation model – control networks.

$\mathbf{UNIT} - \mathbf{V}$

Knowledge based neural networks – rule based neural networks – network training – network revision – examples of theory revision – decision tree based neural networks – constrained based neural networks. Incremental learning – Fundamental principle – neural network approaches – probabilistic neural networks – Polynomial adalines – cascade correlation learning – Incremental RBCN.

Text Books

- 1. Elaine Rich and Kevin Knight, 'Aritificial Intelligence', TMH, 1998. (Unit I & II)
- Limin fu, 'Neural networks in Computer Intelligence', Mc Graw Hill, 1994, International Edition. (Unit III, IV and V)

Reference:

1. Dan. W. Patterson, 'Introduction to Artificial Intelligence and Expert Systems', PHL, 1998.

Paper – 5 MANAGEMENT INFORMATION SYSTEM

UNIT I

Introduction:

Understanding Information Systems – The Changing face of Business Environment – Emerging trends in Information Technology – Managing E-Transformation – Evolution of Business process, organizational structure, and IT Architecture.

UNIT II

Information Systems For Decision Making:

Information systems – Types of Information systems – Transaction processing Systems – Management Information Systems – Intelligent support systems – Office Automation Systems – Categories of MIS – MIS and organization structure – characteristics of MIS – Classification of MIS – MIS and Levels of Management – Implementation of MIS.

UNIT III

Functional Management Systems:

Marketing Information systems – Finance Information systems – Accounting Information system – Personnel Information Systems – Production Information Systems – Inter relationship of functional management Information Systems.

UNIT IV

Enterprise Information Systems:

Introduction – Evolution of Enterprise Information Systems – ERP- The Enterprise solutions – ERP market – Introduction to E-business, E-CRM Systems – Sales force Automation – Customer service and support Automation – Enterprise marketing automation (EMA) – Comparative Analysis of E-CRM software vendors and products – Evaluating an E-CRM product.

UNIT V

Information System for Business effectiveness:

The Role of CIO-Challenges of a CIO – The Impact of Information Systems on organizational performance – Importance of Evaluating the Impact of Information Systems on Business effectiveness – Business Effectiveness as a Function of cost, value, performance, and competitive positioning- valuation process of Information systems Applications.

Text Book:

- Mahadeo Jaiswal, Monika Mital, Management Information systems Oxford University Press, New Delhi.
- 2. Kenneth C.Laudon and Jane Price Laudon, Management Information Systems-Managing the Digital firm, Pearson Education, Asia-2002.
- 3. James AO'Brein. Management Information Systems. Tata Mc Graw Hill, New Delhi-1999.

Reference:

- Gordon B.Davis, Management Information System: Conceptual Foundations, Structure and Development, McGraw Hill, 1974.
- Joyce J Elam, Case series for Management Information Systems, Simon and Schuster Custom Publishing-1996.
- 3. Steven Alter Information Systems-A Management Perspective-Addison-Wesley 1999.
- 4. Turban, Mc.Lean and Wether be. Information Technology for Management-Making connections for strategic

YEAR – II

Paper – 1 INTERNET AND JAVA PROGRAMMING

UNIT I :

Internet connection concepts – Intranets : Connecting LANs to the internet – E-Mail concepts – E-Mail security : Reasons to secure the messages, Public key cryptography, Using cryptography with E-Mail – Online Chatting and Conferencing Concepts – WWW concepts.

UNIT II:

Fundamentals of Object Oriented Programming – Java evolution – Overview of JAVA Language – constants, variables and Data types- Operators and Expressions – Decision making: Branching and Looping.

UNIT III:

Classes, Objects and Methods – Arrays, Strings and Vectors – Multiple inheritance.

UNIT IV:

Packages – Multithreaded Programming – Managing Errors and Exceptions.

UNIT V:

Applet programming – Graphics Programming – Managing Input / Output files.

Reference Books

1. D.Norton and H.Schildt, Java2 : the complete reference, TMH 2000.

2. Internet & World wide Web How to program, Deitel & Deitel, Prentice Hall 2000.

3. Java How to program, Deitel & Deitel, Prentice Hall 1999.

4. Core Java Vol.1 and Vol. 2, Gary Cornell and Cay S.Horstmann, Sun Microsystems Press 1999.

5. Active X source Book, Ted Coombs, Jason Coombs and Don Brewer, John Wiley &sons 1996.

Paper - 2

MANAGEMENT ACCOUNTING

UNIT I

Basic Accounting Model:

Accounting - Definition, concepts, conventions, and classification of Accounting financial accounting- distinction between capital and revenue items – basic records – construction of financial statement – depreciation accounting.

UNIT II

Cost Accounting:

Cost Accounting – elements of cost, preparation of cost sheet – Job costing – process costing – pricing of material issues – FIFO, LIFO, Simple average, weighted average – Basic stock with FIFO and LIFO.

UNIT III

Cost volume profit analysis :

Marginal costing – Application of Marginal costing – advantages and disadvantages, Relevant cost in decision making, cost volume profit analysis and break even analysis.

UNIT IV

Management Accounting and Budgets & Budgetary Control:

Management Accounting – Definition -Budgets, flexible budgets, control of programme expenses profit Budgeting and analysis, Zero base budgeting.

UNIT V

Standard costing and Variance Analysis:

Historical and combination cost systems, differential cost and Direct costing, variance analysis and evaluation of divisional performance

Text Books:

1. S.N.Mageshwari, "Principles of Management Accounting and Analysis" Sultan & Chands, New Delhi.Ed.2003.

References:

1. R.S.N.Pillai and Bagavathi-Management Accounting.S.Chand & Co.Ltd., New Delhi(2002 edition)

- 2. R.Narayanaswamy-Financial Accounting-A Managerial Perspective-1997.Prentice Hall India Pvt.Ltd., New Delhi.
- Bhattacharya S/K.John Dearden Accounting for Management Text and cases (2000 edition)-Vikas publishing House. New Delhi.
- 4. Charles T.Horngren Introduction to Management accounting (2001 edition) Prentice Hall. New Delhi.
- 5. M.Y.Khan & P.K.Jain-Management Accounting Tata Mc Graw Hill Publishing Company Ltd.
- M.A.Sahaf-Management Accounting (Principles&Practice): 2000 edition Vikas Publishing House Pvt.Ltd., New Delhi.

Paper – 3 PRINCIPLES OF COMPILER DESIGN

UNIT – I

Introduction to Compilers: Simple one-pass compiler – Lexical Analysis.

$\mathbf{UNIT} - \mathbf{II}$

Symbol tables: Incorporating a symbol table – symbol tables – entries – list data structures for symbol table – Hash tables – scope information – syntax analysis – parsing.

UNIT – III

Syntax – directed translation – Type checking type systems – specifications of simple type checker.

$\mathbf{UNIT} - \mathbf{IV}$

Runtime organization: Source language issues Organizations – Storage allocation strategies – parameter passing. Intermediate code generation: Intermediate languages – declarations – assignment statements – Boolean expressions – case statements.

$\mathbf{UNIT} - \mathbf{V}$

Code generation: Issues in design of code generator – target machine – run-time storage management – basic blocks and flow graphs – a simple code generator. Code optimization: Introduction – principle sources of optimization of basic blocks – loop in flow graphs.

TEXT BOOKS:

1. A.S. Aho. R. Sethi and J.D. Ullman, compilers – Principles, Techniques and tools, Addition Wesley Publishing Company, 1986.

Reference:

1. Allen L. Holub, 'Compiler Design in C', Prentice Hall of India, 1993.

Paper – 4 BUSINESS ORGANIZATION AND COMMUNICATION

UNIT – I

Introduction – Meaning and Definition of Business – Characteristics of Business – Scope of Business – Business Systems – Objectives of Modern Business – Meaning of Definition of Organization – Essentials of a Successful Business – Qualities of a Successful Businessman – Development of Growth of Various Forms of Business Organization – Business Ethics.

$\mathbf{UNIT} - \mathbf{II}$

Non-corporate Enterprises – Sole Proprietorship Concern – Partnership Firms – Joint Hindu Family firm. Forms of Corporate Enterprises – Joint Stock Companies – Co-operative Institutions.

$\mathbf{UNIT} - \mathbf{III}$

Introduction – Meaning of the Terms Plant, Firm and Industry – Measures of Size – Large-scale Units – Reasons for the Survival of Small-scale Undertakings. Introduction – Location and Site – Ideal Location – Circumstances under which the Problems of Plant Location may arise – Factors Influencing Location – Localization of Industries – Decentralization of Industries. Factors Influencing the Selection of Site – Classification of Sites – Conclusion.

UNIT – IV

Introduction – General Objectives of Communication – Definition of Communication – Communication – Importance of Communication – Types of Communication employed by Business Organizations. Importance of effective communication – Miscommunication – Barriers to Communication – Physical/Environment Barriers.

UNIT - V

Enquiry – What is an enquiry letter – Different kinds of enquiry letters – Unsolicited enquiry – Solicited enquiry – Enquiries asking for a favor – Important features of an enquiry letter – Illustration of different kinds of Enquiry letters? – Offer – Meaning – Similarities and Dissimilarities between an offer and quotation – Kinds of offer – Essential Features of an offer – Method of drafting an offer letter.

Reference:

1. Business Organization and Communication – By C.P. Gupta.

Paper – 5 COMMUNICATION NETWORKS

1. INTRODUCTION

Communication model - Data communications networking - Data transmission concepts and terminology - Transmission media - Data encoding -Data link control.

2. NETWORK FUNDAMENTALS

Protocol architecture - Protocols - OSI - TCP/IP utilities – Error detection and correction -LAN architecture - Topologies - MAC - Ethernet, Fast Ethernet, Token ring, FDDI, Wireless LANS - Bridges.

3. NETWORK LAYER

Network layer - Switching concepts - Circuit switching networks - Packet switching -Routing - Congestion control - X.25 - Internetworking concepts and X.25 architectural models -IP - Unreliable connectionless delivery - Datagram - Routing IP datagram's - ICMP.

4. TRANSPORT LAYER

Transport layer - Reliable delivery service - Congestion control - connection establishment - Flow control - Transmission control protocol - User datagram protocol.

5. ADVANCED NETWORK ARCHITECTURE

IP Forwarding Architecture-Overlay Models- MPLS – RVSP – Differentiated Service – Security protocol – Security and Cryptographic Algorithm- Security protocols Cryptography Algorithms.

Text Book

William Stallings, Data and Computer Communications, 5th edition, PHI, 1997.

References:

- Larry L.Peterson & Bruce S.Davie, Computer Networks A systems Approach, 2nd edition, Harcourt Asia/Morgan Kaufmann, 2000.
- Communication Network Fundamental concepts and key Architecture by Leon Garcia and Widjaja.